



# MS. SHEILA THOMAS

Director of the Engagement & Policy Directorate

She/Her

**CURRENT POSITION:** Ms. Sheila Thomas is the Director of the Engagement & Policy Directorate, working with a team of senior leaders to advance and integrate essential NSA activities, including policy and compliance, internal and external communications, engagement with national and foreign partners, and the delivery of intelligence products and services. A member of the NSA Board of Directors, Ms. Thomas collaborates with her fellow directors to position the Agency for continued success in identifying and characterizing foreign threats, securing national security systems, generating vital national intelligence, and ensuring U.S. leadership in related domains.

**PRIOR POSITIONS:** Ms. Thomas began her cryptologic career in 1985 within the intelligence analysis career field. Her external assignments include serving as an NSA representative to Department of Commerce, the Pentagon, FBI and the United Kingdom. She was part of the leadership team that established a joint Defense and Intelligence Community organization to support information operations capabilities. Ms. Thomas led Analysis & Production at NSA/CSS Texas, the SIGINT Directorate Office of Compliance, and Strategy, Performance and Programs for Analysis and Production. She also led analytic modernization efforts for NSA, implementation of the NSA21 campaign, and served as Chief of Information and Intelligence Analysis within the Directorate of Operations. Most recently, Ms. Thomas represented NSA in all aspects of the cryptologic partnership with the United Kingdom as the Special United States Liaison Officer, London (SUSLOL), also serving as a senior member of the U.S. Embassy, London country team.

#### **EDUCATION AND AWARDS:**

- Bachelor of Arts degree in Economics and Political Science from Loyola College in Baltimore
- Masters Certificate in Telecommunications and Information Systems from Johns Hopkins University
- Master's Degree in National Security Strategy from the National War College at Fort McNair.
- Presidential Meritorious Rank, Special Achievement, Exceptional Civilian Service, Meritorious Civilian Service and Meritorious Unit Citation Awards.

**PERSONAL:** Ms. Thomas resides in Maryland with her husband.